

**CLSA JAPAN FORUM 2015** 

Feb. 24-27, 2015

8953

US ADR(OTC): JNRFY

Security Code 8953

## **Contents**

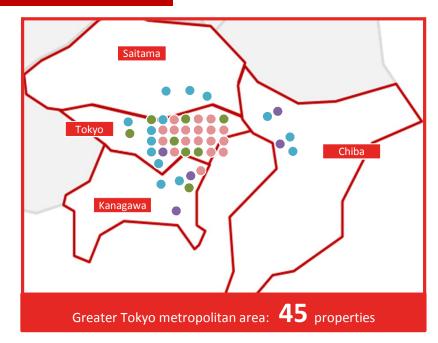
| 1. | Features of JRF                 | P. 2  |
|----|---------------------------------|-------|
| 2. | JRF's Growth Strategy           | P. 8  |
| 3. | Financial Results and Forecasts | P. 21 |
| 4. | JRF's Sustainability Management | P. 23 |

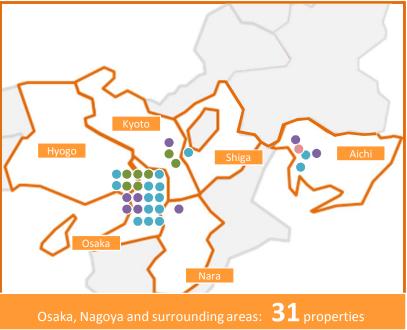
## 1. Features of JRF



#### Portfolio Map (based on 88 properties as of Jan. 31, 2015)

We consider the regional diversification of our portfolio and own a wide variety of retail properties across Japan Hokkaido Urban multi-tenant retail properties Urban single-tenant retail properties Suburban multi-tenant retail properties Suburban single-tenant retail properties Miyagi Tochigi Hiroshima **Greater Tokyo** Fukuoka metropolitan area Osaka, Nagoya and surrounding areas Other major cities: 12 properties





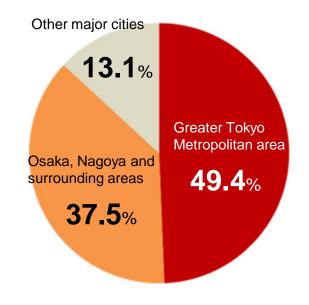


### Stable rent income by diversified portfolio



Greater Tokyo Metropolitan area

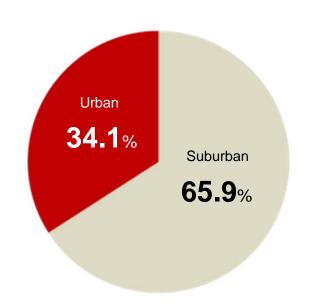
Approx. **50**%





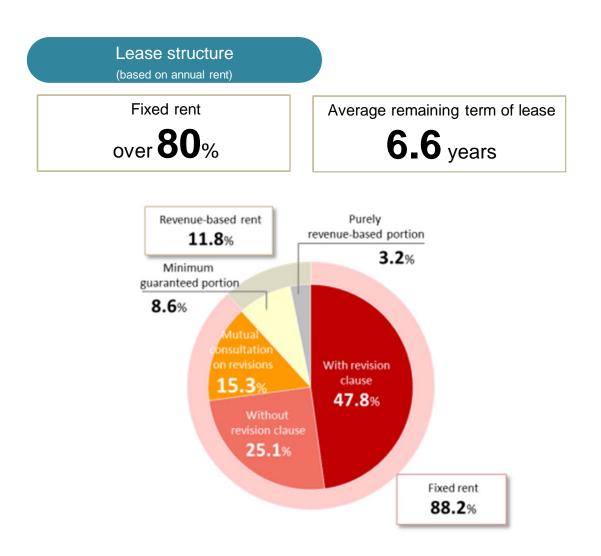
Urban / Suburban

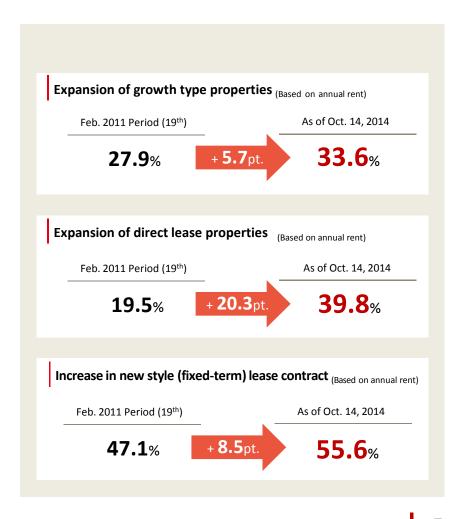
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#### Stable portfolio based on fixed rents, long-term lease contracts and active operation





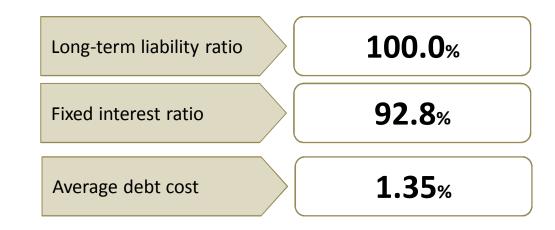
#### **Solid Financial Base**



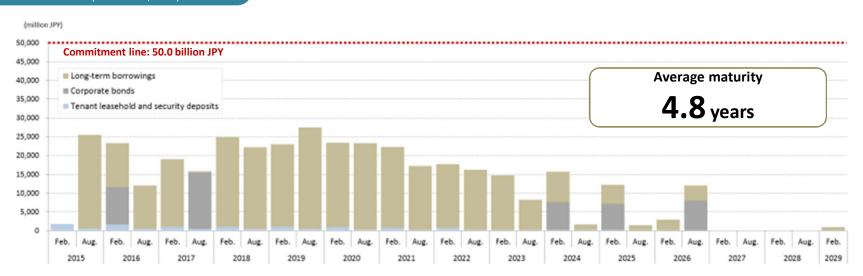
### Solid financial base by long-term liability, fixed interest and diversified debt maturity

#### Financial indicators (Feb. 2015 period (Forecast))

| Long-term debt rating                                  |        | AA—(Stable) Rating and Investment Information, Inc. (R&I) |
|--|--------|---|
| LTV ratio  |        | 51.9%   |
| LTV ratio<br>(excl. tenant leasehold and security depo | osits) | 44.6%   |



#### Maturity ladder (as of Feb. 9, 2015)

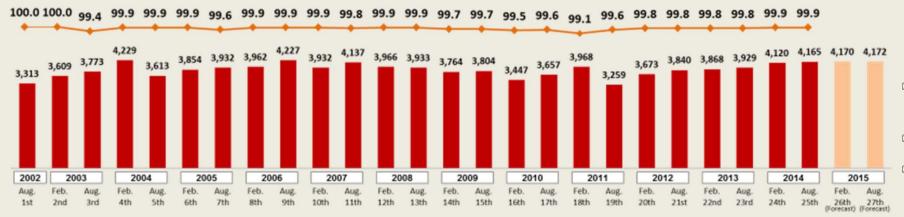


#### A 12-year Track Record since Listing



#### Distributions per unit and occupancy rate

- Occupancy rate (at the end of each fiscal period) (%)
- Distributions per unit (JPY)



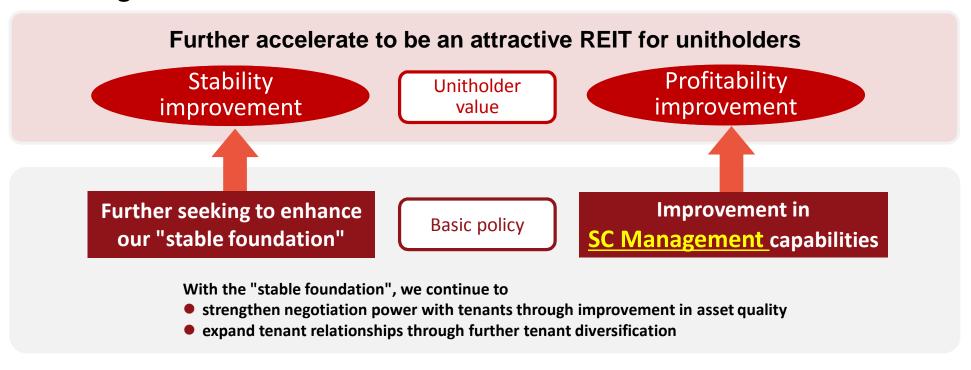
- (Note 1) On March 1, 2010, we effected a four-to-one unit split. Distributions from the 1st fiscal period to the 16th fiscal period are divided by four.
- (Note 2) Occupancy rate is rounded to the first decimal place.
- (Note 3) Occupancy rate for the 17<sup>th</sup> fiscal period ended August 31, 2010, excludes non-core assets.

## 2. JRF's Growth Strategy



**DFS T GALLERIA OKINAWA** 

# Basic policy that effectively leverages JRF's "stable foundation" for persistent growth in unitholder value





#### **External Growth Strategy (1)**

Japan Retail Fund Investment Corporation

- Diversified retail portfolio with a wide variety of property type
- Traditional retail + New categories of retail and service



SM-11 mozo wonder city (Nagoya-shi, Aichi)



SM-5 Higashi-totsuka Aurora City (Yokohama-shi, Kanagawa)

**21**properties (48.3%)

**14**properties (15.3%)

> Retail properties in favorable locations adjacent to major stations



UM-20 KAWASAKI Le FRONT (Kawasaki-shi, Kanagawa)





US-21 DFS T GALLERIA OKINAWA (Naha-shi, Okinawa)

#### Suburban area

**88** properties

(as of Jan. 31, 2015)

Portfolio assets



SM-7 Narupark (Nagoya-shi, Aichi)



Retail properties in densely-populated areas

> B 31 properties (20.1%)

shopping districts

**22**properties

(16.3%)





UM-21 G-Bldg. Omotesando 02 (Shibuya-ku, Tokyo)

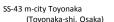


Urban area

(Shibuya-ku, Tokyo)



UM-23 CUTE CUBE HARAJUKU (Shibuya-ku, Tokyo)



#### **External Growth Strategy (2)**



### Potential investment pipelines leveraging our extensive deal sources

#### Extensive deal sources

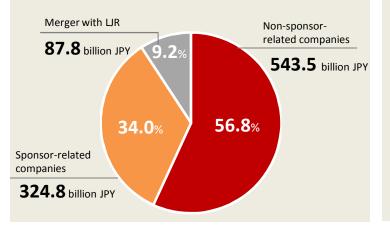
#### **Independent network**

Our independent network built upon our track record as one of the Japan's largest purchasers of retail properties

- A 12-year proven track record of property acquisitions
- Our acquisition track record as the largest listed J-REIT that specialized in retail properties

Aggregate acquisition price since listing

approx. **956.2** billion JPY



#### **CRE** approach to property owners and tenants

Our knowhow for satisfying the needs of retail property owners and tenants

- Needs to move assets off balance sheet
- Needs to open stores
- Examples of acquisition through CRE approach

Seller: Round1

Needs:

Strengthening financial base

Solutions:

Sale and lease-back transaction of their high ranked properties

Seller: TAKE and GIVE NEEDS

Needs: Funding

Solutions:

Sale and lease-back

transaction of the land of their

flagship wedding hall



Round1 Stadium Takatsuki



Arkangel Daikanyama (land with leasehold interest)

#### Mitsubishi Corporation group



#### Mitsubishi Corporation

Collaboration with Mitsubishi Corporation group

- Acquisition of properties that Mitsubishi Corporation group has acquired or developed
- Acquisition of properties from the funds set up by Mitsubishi Corporation group
- Examples of the collaboration with Mitsubishi Corp. group

Acquired a property in Shibuya developed and fully leased by Mitsubishi Corporation Urban Development



Cute Cube HARAJUKU

Acquired a landmark property in Omotesando through the collaboration with Mitsubishi Corp. group



G-Bldg. Omotesando 02

#### Strengthening stable foundation through asset size expansion

Acquisition of prime assets and expansion of tenant relationships

Property acquisitions in 2014 and 2015 (  $\bf 9$  properties,  $\bf 67.3$  billion JPY )



DFS T GALLERIA OKINAWA (Note)



G-Bldg. Omotesando 02 (50% co-ownership interest)



CUTE CUBE HARAJUKU



G-bldg. Kichijoji 01



G-bldg. Shibuya 01



mozo wonder City (20% co-ownership interest)



m-city Toyonaka



Round 1 Stadium Takatsuki

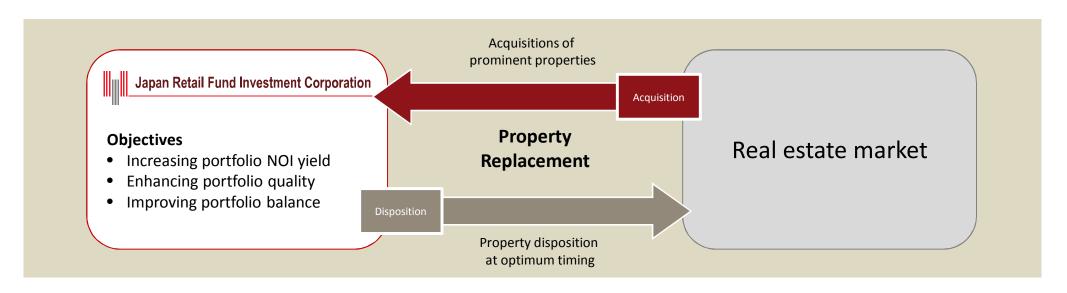


G-Bldg. Nagoya Sakae 01

#### **External Growth Strategy (4)**



### Improvement in portfolio profitability and stability through property replacement



#### **Example of property replacement**

Disposition

Acquisition

Jan. - Apr. 2014

- AEON TOWN Ogaki
- G DINING SAPPORO
- G-Bldg. Jingumae 04
- G-Bldg. Jingumae 05

Approx. 10 billion JPY

Average NOI yield (after depreciation)

3.4%

Approx. **20** billion JPY

Average NOI yield (after depreciation)

- G-bldg. Omotesando 02 (35% co-ownership interest)
- G-bldg. Shibuya
- G-bldg. Kichijoji (50% co-ownership interest)
- Round1 Stadium Takatsuki

Dec. 2014- Jan. 2015

- AEON MALL Kobe Kita (30% co-ownership interest)
- Approx. **4.9** billion JPY

Average NOI yield (after depreciation)

3.2%

Approx. **3.6** billion JPY

Average NOI yield (after depreciation)

- G-bldg. Nagoya Sakae 01
   G-bldg. Kighiigii
- G-bldg. Kichijoji (50% co-ownership interest)

G-Bldg. Kichijoji 01



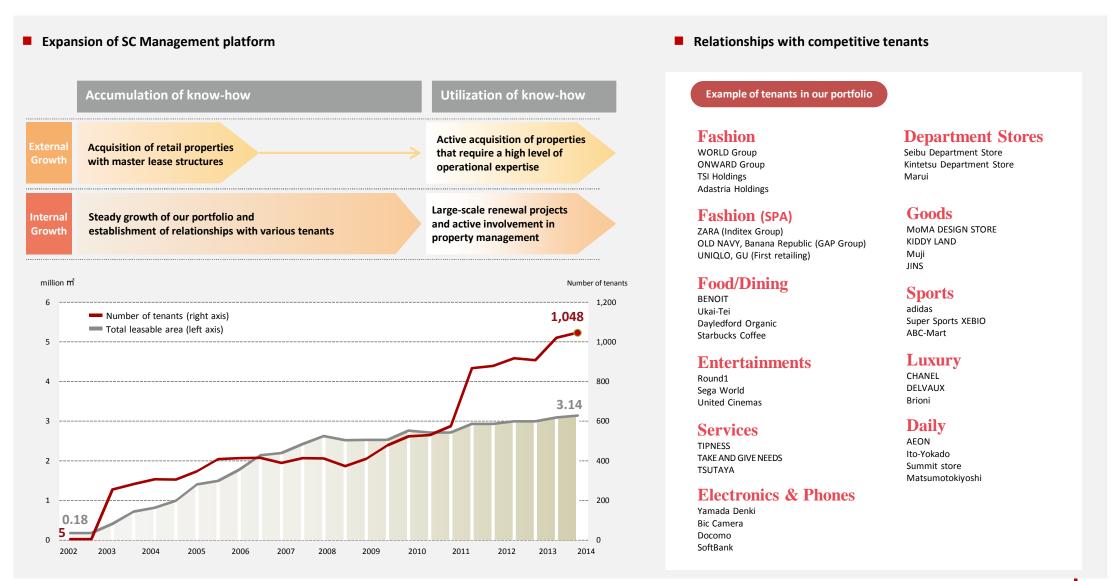




4.0%



#### **Expanding our SC Management Platform and relationships with competitive tenants**



#### Action plan targeted at increasing property value



### Accelerating internal growth by leveraging our SC Management capabilities



### Securing stability of our portfolio

#### **Reduction of future potential risks**

by securing property competitiveness of aged properties and introducing stable leasing contracts

#### AEON Yagoto (Nagoya-shi, Aichi): Improvement in property competitiveness through introduction of stable leasing contracts

- Revision of economic conditions and lease term renewal/extension in exchange for revitalization of the sales floor
- Full renewal of an aged store, 21-year-old at the tenant's expense
- Opening in September 2014

#### Revitalization of the store at the tenant's expense

- ✓ Introduction of "Grand Generation's Mall", the third case for AEON Retail
- ✓ Improvement in property competitiveness through introduction of competitive specialty stores including UNIQLO, MUJI, Seria etc.

Before





After



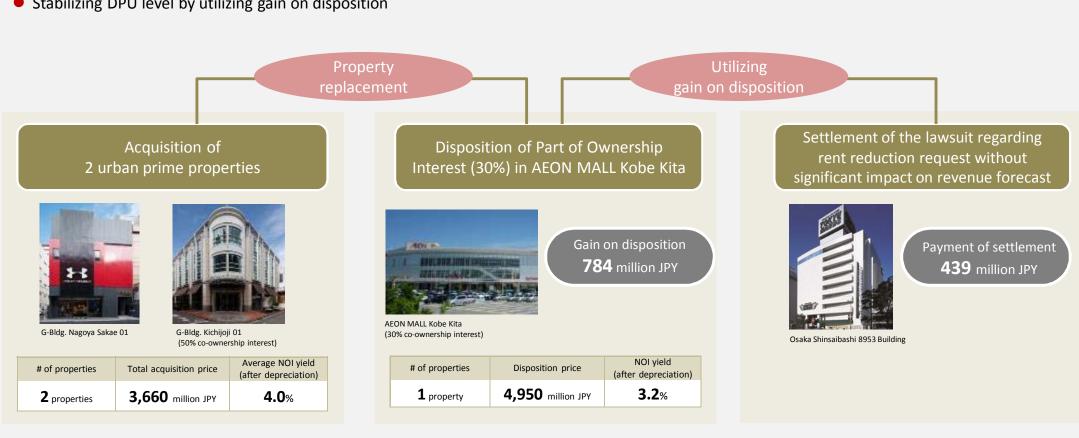






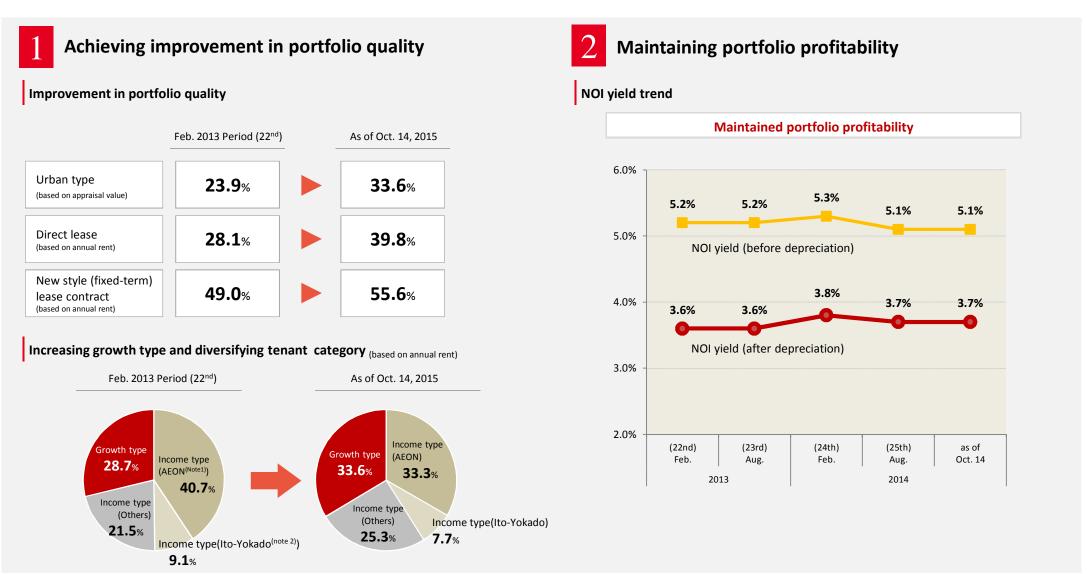
## Implementation of suitable portfolio management for persistent growth in unitholder value

- Property replacement for further diversification and improvement of portfolio profitability
- The settlement of the lawsuit for stabilizing lease contract and securing flexibility on property management
- Stabilizing DPU level by utilizing gain on disposition





### Improving portfolio quality while maintaining profitability



(Note 1) "AEON" refers to the total annual rent of AEON Retail, AEON MALL, AEON Kyushu, AEON Ryukyu and AEON TOWN which lease our properties as a master lease tenant in Income properties. (Note 2) "Ito-Yokado" refers to the total annual rent of Ito-Yokado which leases our properties as a master lease tenant in Income properties.



### Further strengthening financial base

Measures for improving financial stability

1 Diversification of funding sources

Continuous issuance of corporate bonds

Jun. 2014 and Feb. 2015

| Series 8 of Unsecured Corporate Bonds |                 |  |  |  |
|---------------------------------------|-----------------|--|--|--|
| Issue date                            | Jun. 26, 2014   |  |  |  |
| Issue amount                          | 8.0 billion JPY |  |  |  |
| Term                                  | <b>12</b> years |  |  |  |
| Interest                              | 1.260%          |  |  |  |

| Series 9 of Unsecured Corporate Bonds |                        |  |  |  |
|---------------------------------------|------------------------|--|--|--|
| Issue date                            | Feb. 5, 2015           |  |  |  |
| Issue amount                          | <b>7.0</b> billion JPY |  |  |  |
| Term                                  | <b>10</b> years        |  |  |  |
| Interest                              | 0.765%                 |  |  |  |

2 Securing flexible funding sources

Introduction of long-term commitment line

Sep. 2014

Amended a 15.0 billion JPY portion of the previous short-term 50.0 billion JPY commitment line agreement with a long-term commitment line agreement

Commitment line total **50.0** billion JPY

| Long-term<br>Commitment line |                       | Short-term<br>Commitment line |
|------------------------------|-----------------------|-------------------------------|
| 15.0 billion JPY             |                       | <b>35.0</b> billion JPY       |
| <b>3</b> years               | Validity of agreement | <b>1</b> year                 |
| up to <b>5</b> yeras         | Borrowing period      | up to <b>1</b> year           |

3 Improving fixed interest rate ratio

Introduction of fixed interest rate to floating rate debt

Oct. 2014 and Feb. 2015

Introduced fixed interest rate to existing floating rate borrowings with relatively longer remaining period to maturity while carefully observing interest rate trend and controlling overall debt cost level

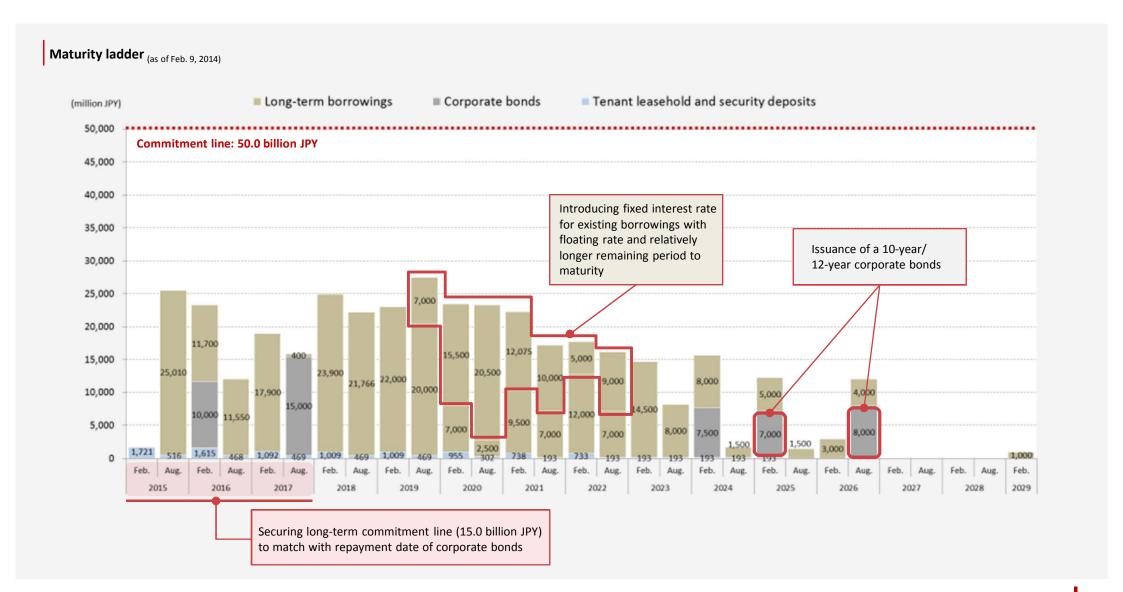
■ Existing borrowings of which interest rate is newly fixed

| Total amount                               | <b>79.0</b> billion JPY |
|--|-------------------------|
| Average loan term remaining until maturity | <b>5.5</b> years        |

Improvement in fixed interest rate ratio



#### Diversification of maturity dates and leveling of repayment amount

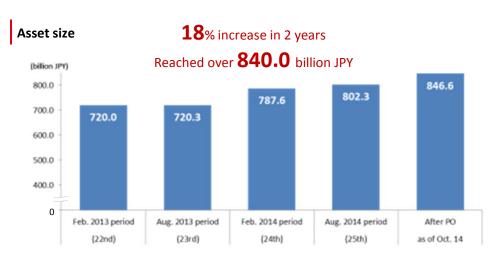


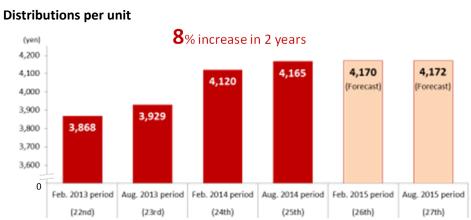
## 3. Financial Results and Forecasts

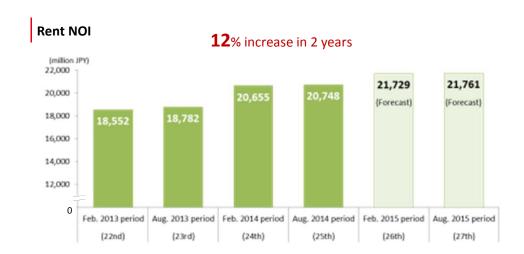


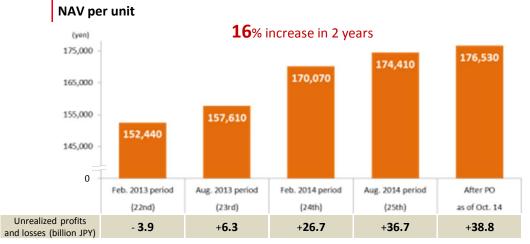


### Steady increase in unitholder value (DPU and NAV per unit)









nd NAV: (Net asset value + unrealized profits and losses of the properties in our portfolio, as of the end of each fiscal period) / (the number of units outstanding as of the end of each fiscal period)

NAV after PO: (Net asset value + unrealized profits and losses of the properties in our portfolio, as of the end of Aug. 2014 period—unrealized profits and losses of a sold property + unrealized profits and losses of 5 newly acquired properties) / (the number of units outstanding as of Aug 2014 + new issuance of 122,000 units by PO in 2014, assuming that the over allotment options are exercised in full.)

## 4. JRF's Sustainability Management



#### JRF's Sustainability Management



# Proactively engages in various measures for maintaining the sustainability of the environment and the society as a whole with the Asset Manager

#### **Basic policy**

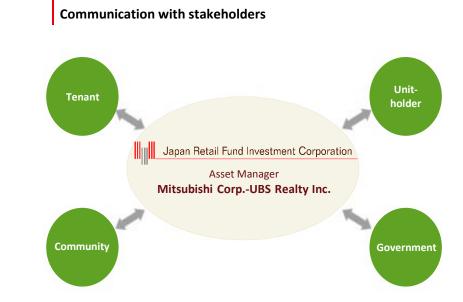
JRF shares the same concept of sustainability with the Asset Manager and implement various measures together. We established new policies and measures for sustainability in June 2013 and signed declarations adopting the following two principles.

United Nation's Principles for Responsible Investment (PRI)

Signatory of:



 The Principles for Financial Action towards a Sustainable Society endorsed by Japanese Ministry of Environment (Principles for Financial Action for the 21st Century)



#### Activities for minimizing environmental load and conserving the environment



Installation of solar panels



Adding greenery to the exterior

wonder city



 Adding greenery
 Restoration of rain water to aquifers through such measures as a permeable pavement Oyama Yuen Harvest Walk

Expansion of recreation space



#### **Recognition from third parties**



## JRF will continue to manage assets while paying careful attention to the environment and social responsibility

**GRESB(Global Real Estate Sustainability Benchmark)** 

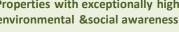
JRF participates in GRESB and is designated as a "Green Talk" company.



#### **DBJ Green Building Certification**

JRF Becomes the First J-REIT Specializing in Retail Sector to Receive DBJ Green Building Certification from Development Bank of Japan Inc. ("DBJ") on November 11, 2014 for four of its properties

Properties with exceptionally high environmental &social awareness





- Nara Family (Nara-shi, Nara)
- mozo wonder city (Nagoya-shi, Aichi)



Properties with excellent environmental &social awareness



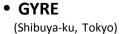
Oyama Yuen **Harvest Walk** (Oyama-shi, Tochigi)





Properties with high environmental &social awareness











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